



Adobe Acrobat Reader

Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

To find a word using the Find command:

- 1. Click the Find button (**Binoculars**), or choose Edit > Find.
- 2. Enter the text to find in the text box.
- 3. Select search options if necessary: Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.

Match Case finds only words that contain exactly the same capitalization you enter in the box.

Find Backwards starts the search from the current page and goes backwards through the document.

4. Click Find. Acrobat Reader finds the next occurrence of the word.

To find the next occurrence of the word, Do one of the following:

Choose Edit > Find Again Reopen the find dialog box, and click Find Again. (The word must already be in the Find text box.)

Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

Note: If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.



To select and copy it to the clipboard:

1. Select the text tool T, and do one of the following: To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command. Choose Edit > Copy to copy the selected text to the clipboard.

2. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



THE LOS ANGELES COUNTY BOARD OF SUPERVISORS
WEDNESDAY, MAY 12, 2010, 9:30 A.M.
2010-11 BUDGET HEARING
SUP. MOLINA, CHAIR: GOOD MORNING. WE'RE GOING TO BEGIN THIS
MORNING'S BUDGET HEARINGS WHICH WERE SCHEDULED FOR TODAY. WE
HAVE A NUMBER OF SPEAKERS WE'LL BE HEARING FROM AND WE WANT TO
GIVE EACH OF YOU AN OPPORTUNITY TO SHARE YOUR THOUGHTS WITH US
ABOUT THE BUDGET, BUT LET ME BEGIN BY CALLING ON OUR C.E.O.,
BILL FUJIOKA, TO GIVE US AN UPDATE ON OUR BUDGET.
C.E.O. FUJIOKA: THANK YOU VERY MUCH. ONE POINT I WANT TO
EMPHASIZE IS THAT, I THINK AT LEAST OUR BOARD KNOWS, BUT FOR
THOSE IN THE AUDIENCE, THE GOVERNOR OF CALIFORNIA WILL BE
RELEASING HIS MAY REVISE ON FRIDAY. THE PRESS RELEASE THAT WAS
ISSUED BY THE GOVERNOR'S OFFICE SPEAKS TO QUOTE, UNQUOTE,
HORRIBLE CUTS, AND AS WE STATED IN EARLIER MEETINGS, WE ARE
LOOKING AT SOME VERY, VERY SIGNIFICANT CUTS AS A CONSEQUENCE
OF HIS PROPOSED BUDGET, BUT THE TONE AND TENOR OF HIS COMMENTS
IN HIS RECENT PRESS RELEASE SPEAKS TO EVEN WORSE. WE KNOW THAT
SOME OF THEIR REVENUE FIGURES ARE COMING IN LOWER THAN WHAT
WERE INITIALLY PROJECTED TO SUPPORT HIS PROPOSED BUDGET. WE
KNOW THAT THEY'RE HAVING SOME CASH FLOW ISSUES THAT WILL



- I IMPACT WHAT PROGRAMS THEY CAN FUND AND SUPPORT, AND SO AS WE
- 2 GO FORWARD, RIGHT NOW WE'RE DEALING WITH A BUDGET PROPOSED BY
- 3 OUR OFFICE, WE KNOW-- I THINK FOLKS KNOW THAT COME JUNE 7TH,
- 4 WE'LL BE IN FINAL DELIBERATIONS, BUT BY THAT TIME, ONCE WE
- 5 RECEIVE THE MAY REVISE, WE'LL BE GIVING OUR BOARD AN UPDATE.
- 6 WE'LL PROVIDE VERY SPECIFIC INFORMATION ON HOW IT IMPACTS
- 7 COUNTY PROGRAMS AND SERVICES THAT ARE SUPPORTED BY STATE
- 8 FUNDING, BUT I JUST WANT TO LAY THAT CONTEXT TODAY, BECAUSE
- 9 WHAT WE HAVE IN OUR PROPOSED BUDGET DOES NOT INCORPORATE
- 10 WHAT'S IN THE CONSEQUENCES OR THE POTENTIAL NEGATIVE
- 11 CONSEQUENCES OF THE STATE'S BUDGET, SO I WANT PEOPLE TO KNOW
- 12 THAT, THAT WE'RE VERY, VERY CONCERNED AT WHAT'S GOING TO COME
- 13 OUT IN THE MAY REVISE. THANK YOU.

14

- 15 SUP. MOLINA, CHAIR: BILL, DO YOU KNOW WHEN THAT'S GOING TO BE
- 16 RELEASED?

17

18 C.E.O. FUJIOKA: THEY SAID ON FRIDAY.

19

20 SUP. MOLINA, CHAIR: THIS FRIDAY.

- 22 C.E.O. FUJIOKA: IT WILL BE ON FRIDAY. WE'RE GEARED UP TO GIVE
- 23 YOU A VERY OUICK, KIND OF HIGH-LEVEL REVIEW. OUR FOLKS WILL BE
- 24 WORKING THE WEEKEND TO DIG INTO THE DETAIL SO WE CAN GET
- 25 SOMETHING OUT TO YOU AT THE EARLIEST POSSIBLE DATE NEXT WEEK



- 1 WITH THE HOPE TO BE MONDAY, NO LATER THAN TUESDAY, FOR THE
- 2 DETAIL. BUT WE SHOULD HAVE IT-- THE PRESS RELEASE HE'LL
- 3 RELEASE IT ON FRIDAY. WE'RE HAVING CONFERENCE CALLS SET UP
- 4 WITH C.S.A.C., IT'S GOING TO COORDINATE A CALL WITH ALL THE
- 5 COUNTIES IN THE STATE OF CALIFORNIA TO GO OVER IT AND SO WE'RE
- 6 ANXIOUSLY AWAITING WHAT'S GOING TO HAPPEN IN THIS MAY REVISE.
- 8 SUP. MOLINA, CHAIR: ANY OTHER QUESTION OR COMMENTS?
- 10 C.E.O. FUJIOKA: THANK YOU VERY MUCH.
- 12 SUP. MOLINA, CHAIR: THANK YOU. ALL RIGHT. WELL, WE'LL AWAIT
- 13 THAT OUTCOME. WELL, LET'S BEGIN WITH OUR PUBLIC HEARINGS. I'M
- 14 GOING TO ASK YOU TO COME UP KIND OF THREE AT A TIME AND YOU
- 15 WILL BE GIVEN EACH THREE MINUTES. IF YOU NEED A LITTLE BIT
- 16 MORE TIME, PLEASE LET US KNOW, BUT WE WANTED TO ACCOMMODATE
- 17 EVERYONE. FIRST OF ALL, WE'RE GOING TO START OUT WITH JOSEPH
- 18 CISLOWSKI, WHO IS THE CHAIR OF OUR LIBRARY COMMISSION. JOHN
- 19 TANNER, OUR EXECUTIVE DIRECTOR OF S.E.I.U. LOCAL 721, AND
- 20 LINDA DENT, WHO IS THE PRESIDENT OF S.E.I.U.. PLEASE COME UP
- 21 AND JOIN US. I HOPE I PRONOUNCED YOUR NAME CORRECTLY, MR.
- 22 CISLOWSKI.
- 24 JOSEPH CISLOWSKI: YOU DID JUST FINE. THANK YOU.
- 25

23

7

9



1 SUP. MOLINA, CHAIR: IF YOU'D BEGIN, WE WOULD APPRECIATE IT.

- 3 JOSEPH CISLOWSKI: OF COURSE. MADAME CHAIR, MEETING OF THE LOS
- 4 ANGELES COUNTY BOARD OF SUPERVISORS, GOOD MORNING, MY NAME IS
- 5 JOE CISLOWSKI AND I'M HERE TODAY IN MY CAPACITY AS CHAIR OF
- 6 THE LIBRARY COMMISSION. I'M ALSO HERE IN MY CAPACITY AS THE
- 7 FATHER OF TWO ENTHUSIASTIC YOUNG LIBRARY USERS. ON BEHALF OF
- 8 THE COMMISSION, I WANT TO THANK YOU FOR YOUR STEADFAST SUPPORT
- 9 OF LIBRARY SERVICES. ALL OF THE COMMISSIONERS KNOW THAT EACH
- 10 AND EVERY ONE OF YOU HAS TRULY BEEN A FRIEND TO OUR LIBRARIES
- 11 AND THE DIFFICULT DECISIONS BEFORE YOU ARE IN EXCELLENT HANDS.
- 12 THE BOARD'S HISTORY OF LIFE, FINANCIAL STEWARDSHIP HAS ALLOWED
- 13 THE COUNTY TO WEATHER THE CURRENT FISCAL CRISIS FAR BETTER
- 14 THAN MOST JURISDICTIONS IN CALIFORNIA. WE RECOGNIZE THAT THIS
- 15 YEAR, HOWEVER, THE BOARD IS FACED WITH MANY TOUGH CHOICES
- 16 REGARDING THE 2010/2011 BUDGET. THE LIBRARY COMMISSION
- 17 STRONGLY BELIEVES THAT LIBRARIES PROVIDE AN ESSENTIAL SERVICE
- 18 AND THAT IN THESE DIFFICULT ECONOMIC TIMES, IT IS CRUCIAL THAT
- 19 LIBRARIES REMAIN OPEN AND THAT THEIR HOURS NOT BE REDUCED.
- 20 THEREFORE, WE URGE THE BOARD OF SUPERVISORS TO RESTORE FUNDING
- 21 FOR LIBRARY HOURS. WE COMMEND THE COUNTY LIBRARIAN AND THE
- 22 CHIEF EXECUTIVE OFFICER FOR INTRODUCING INCREASED
- 23 EFFICIENCIES, MAKING SIGNIFICANT CUTS AND FINDING THE
- 24 RESOURCES TO MAINTAIN OPEN HOURS OF SERVICE IN OUR
- 25 UNINCORPORATED LIBRARIES. BUT WHAT ABOUT THE CITIES THAT THE



- 1 COUNTY LIBRARY SERVES? MANY OF THE CITIES THAT FACE REDUCTIONS
- 2 IN OPEN HOURS ARE COMMUNITIES WITH THE HIGHEST PERCENTAGE OF
- 3 YOUNG FAMILIES, THE HIGHEST UNEMPLOYMENT RATES, AND THE LOWEST
- 4 LITERACY RATES. THESE ARE COMMUNITIES IN WHICH SO MANY
- 5 RESIDENTS CANNOT AFFORD TO PURCHASE BOOKS, PAY FOR HIGH SPEED
- 6 INTERNET ACCESS OR SEEK OUT PAID TUTORING FOR THEIR CHILDREN.
- 7 THEY ARE TURNING TO OUR LIBRARIES FOR THESE MATERIALS AND
- 8 SERVICES. FAMILIES LIKE MINE WITH YOUNG CHILDREN RELY ON
- 9 LIBRARY FOR ACCESS TO FAMILY PROGRAMMING AND MATERIALS FOR
- 10 EMERGENT LITERACY. YOUTH USE THE LIBRARY AS A SAFE REFUGE AND
- 11 HOMEWORK CENTER. MORE AND MORE PEOPLE ARE RELYING ON OUR
- 12 LIBRARIES TO PROVIDE ONLINE ACCESS AND ASSISTANCE FOR JOB
- 13 SEARCHES. IN FACT, LIBRARY USE ACROSS LOS ANGELES COUNTY HAS
- 14 INCREASED 7 PERCENT IN THE PAST YEAR ALONE. WHEN LIBRARY HOURS
- 15 ARE CURTAILED, IT IS A HUGE LOSS TO OUR YOUNG CHILDREN, YOUTH
- 16 AND ADULTS IN BOTH OUR CITIES AND UNINCORPORATED COMMUNITIES.
- 17 THE LIBRARY COMMISSION URGES YOU TO MAKE EVERY EFFORT TO FIND
- 18 FUNDING TO KEEP OUR LIBRARIES OPEN. THANK YOU.

- 20 SUP. MOLINA, CHAIR: IS THEREANY QUESTION OR COMMENT ON THAT?
- 21 AGAIN, WE UNDERSTAND, THIS IS ONE OF THE TOUGHEST CUTS FOR US.
- 22 OUR LIBRARIES ARE AN ESSENTIAL PART OF IT, THERE'S NO DOUBT,
- 23 THE NEED OUT THERE, AND I THINK WE'RE GOING TO BE LOOKING AT
- 24 EVERY SINGLE OPPORTUNITY, MANY OF US IN OUR OWN DISTRICTS,
- 25 TRYING TO FIGURE OUT HOW TO REPAIR SOME OF THE CUTS,



- 1 UNFORTUNATELY, THAT ARE THERE, BUT RIGHT NOW WE'RE NOT THERE
- 2 YET. HOPEFULLY IN OUR BUDGET DELIBERATIONS WE'LL BE ABLE TO
- 3 LOOK AT HOW WE CAN REPAIR SOME OF THOSE HOLES.

4

5 JOSEPH CISLOWSKI: THAT'S ALL WE CAN ASK. THANK YOU VERY MUCH.

6

7 SUP. MOLINA, CHAIR: MR. TANNER.

- 9 JOHN TANNER: GOOD MORNING, BOARD AND C.E.O.. I'M JOHN TANNER,
- 10 EXECUTIVE DIRECTOR OF S.E.I.U. LOCAL 721. WE ARE HERE TODAY IN
- 11 RECOGNITION OF THE CRITICAL SERVICES THAT THE COUNTY AND OUR
- 12 MEMBERS PROVIDE TO THE RESIDENTS OF LOS ANGELES COUNTY. AS WE
- 13 KNOW IN THESE HARD TIMES, RESIDENTS NEED HEALTHCARE, SOCIAL
- 14 SERVICES, LIBRARIES, PARKS AND RECREATION AND OTHER COUNTY
- 15 PROGRAMS MORE THAN EVER. WE ARE COMMITTED TO WORKING WITH YOU
- 16 TO MAXIMIZE EVERY PENNY OF REVENUE FOR SERVICES. DUE IN LARGE
- 17 PART TO THE PRUDENCE AND LEADERSHIP OF THE BOARD, MANAGEMENT
- 18 AND OUR MEMBERS, THE FINANCIAL SITUATION IN L.A. COUNTY IS
- 19 RELATIVELY SOUND IN COMPARISON TO OTHER CITIES, COUNTIES, AND
- 20 CERTAINLY THE STATE. TOGETHER, WE'RE BUILDING A BETTER LOS
- 21 ANGELES COUNTY. TODAY, YOU'RE GOING TO HEAR FROM S.E.I.U.
- 22 MEMBERS LINDA DENT, LILA CRENSHAW-JOHNSON, WILLIE WATTS-
- 23 TROUTMAN, MIKE ROSS AND JAMES HARRIS ABOUT THEIR FRONTLINE
- 24 EFFORTS TO BOTH PRESERVE AND IMPROVE OUR PUBLIC SERVICES. OUR
- 25 TRACK-- WE BELIEVE OUR TRACK RECORD OVER THE PAST COUPLE OF



- 1 YEARS DEMONSTRATES OUR WILLINGNESS TO PARTNER AND THINK
- 2 CREATIVELY TO MAINTAIN JOBS AND SERVICES. I'M EXCITED BY THE
- 3 INNOVATIONS AND PROGRAMS. WE ARE WORKING ON. SOME OF OUR
- 4 CURRENT IDEAS INCLUDE, ONE, LET'S MAKE SURE WE DON'T HAVE TO
- 5 CHOOSE BETWEEN WORKERS' RETIREMENT AND PROGRAMS FOR COUNTY
- 6 RESIDENTS. THE EXTRAORDINARY MARKET LOSSES EXPERIENCED IN
- 7 '08/'09 AND THE RISING COST TO FUND THE RETIREMENT SYSTEM ARE
- 8 GOING TO CONTINUE TO EXACERBATE THE COUNTY'S BUDGET CHALLENGES
- 9 FOR THE NEXT FIVE YEARS. IN LIGHT OF THIS, 721 ASKS THE
- 10 ACTUARIAL CONSULTING FIRM OF REAL AND LETSON TO EXAMINE
- 11 VARIOUS FUNDING POLICY OPTIONS AVAILABLE TO L.A.C.E.R.A. THAT
- 12 WOULD REDUCE THE COUNTY'S SHORT-TERM COSTS. IN A MEMO PREPARED
- 13 LAST MONTH, THESE CONSULTANTS RECOMMENDED A SMOOTHING OF
- 14 MARKET VALUE INVESTMENT LOSSES INCURRED IN '07/'08 AND '08/'09
- 15 PLAN YEARS OVER THE NEXT SEVEN TO TEN YEARS. DOING THIS WOULD
- 16 REDUCE THE COUNTY'S COSTS IN '10 AND '11 BY 87.3 MILLION AND
- 17 133.7 MILLION DOLLARS RESPECTIVELY. WE BELIEVE THE COUNTY AND
- 18 THE COUNTY UNION SHOULD WORK TOGETHER WITH THE L.A.C.E.R.A.
- 19 BOARD TO ADOPT SUCH A CHANGE FOR 2011. SECOND, LET'S TAKE A
- 20 CLOSER LOOK AT DISCRETIONARY FUNDS. BOTH DEPARTMENTS AND THE
- 21 BOARD HAVE DISCRETIONARY FUNDS THAT CAN BE USED STRATEGICALLY
- 22 NOW. WE SHOULD ALSO CONSIDER OTHER RAINY DAY FUNDS BECAUSE IF
- 23 WE AREN'T IN A STORM NOW, I DON'T KNOW WHEN WE WOULD BE. FOR
- 24 EXAMPLE, PUBLIC LIBRARY HAS A SPECIAL DEPARTMENTAL EXPENSE
- 25 ACCOUNT WITH OVER \$19 MILLION IN IT, ALMOST 15 PERCENT OF



- 1 THEIR TOTAL BUDGET. IN ADDITION, THERE'S THE NONDEPARTMENTAL
- 2 SPECIAL ACCOUNT WITH OVER 88 MILLION THAT COULD BE A PARTIAL
- 3 SOLUTION TO THE GAP. THE BOARD DISCRETIONARY FUND HAS GROWN BY
- 4 OVER 60 MILLION IN THE PAST TWO YEARS, ALMOST A SEVEN-FOLD
- 5 INCREASE. SIMILARLY, IN THE SPIRIT OF PARTNERSHIP, I ENCOURAGE
- 6 YOU TO WORK WITH THE 1,400 CONTRACTED JANITORS AND SECURITY
- 7 OFFICERS WHO ARE MEMBERS OF OUR SISTER UNION, S.E.I.U. UNITED
- 8 SERVICE WORKERS WEST, AS THEY BEGIN BARGAINING WITH THEIR
- 9 CONTRACTORS. THEY WORK SIDE BY SIDE WITH OUR MEMBERS, IN OUR
- 10 HOSPITALS, MENTAL HEALTH FACILITIES, SOCIAL SERVICE AGENCIES
- 11 AND COURTHOUSES, BUT THEY HAVE NO HEALTH INSURANCE AND DEPEND
- 12 ON COUNTY E.R.S AND CLINICS, FURTHER BURDENING THE COUNTY
- 13 HEALTHCARE SYSTEM. THEY SHARE OUR GOAL OF BUILDING A BETTER
- 14 COUNTY AND ARE LOOKING FORWARD TO WORKING WITH YOU TO IMPROVE
- 15 STANDARDS, LOWER TURNOVER AND IMPROVED SERVICES. SO THE COUNTY
- 16 HAS WEATHERED THIS ECONOMIC CRISIS BETTER THAN OTHER LOCAL
- 17 GOVERNMENTS, IN LARGE PART DUE TO YOUR LEADERSHIP. WE ARE
- 18 READY TO WORK TOGETHER TO SOLVE THE CHALLENGES FACING US.
- 19 THANK YOU.

20

21 SUP. MOLINA, CHAIR: THANK YOU, MR. TANNER. MISS DENT?

- 23 LINDA DENT: THANK YOU. MY NAME IS LINDA DENT. I'M THE VICE
- 24 PRESIDENT OF S.E.I.U. 721 AND I'VE BEEN WITH THE COUNTY FOR 30
- 25 YEARS. I'M ALSO THE CHAIR OF OUR LOCAL UNION BARGAINING POLICY



- 1 COMMITTEE AND WE LED THE CONTRACT NEGOTIATIONS LAST YEAR. WHEN
- 2 WE WENT TO THE BARGAINING TABLE, WE KNEW WE WERE IN AN
- 3 ECONOMIC DOWNTURN. WITH THAT IN MIND, WE WORKED TO PROTECT AND
- 4 MAINTAIN QUALITY PUBLIC SERVICE. WE DID NOT TAKE RAISES
- 5 BECAUSE WE FELT IT WAS MORE IMPORTANT TO MAINTAIN THE LEVEL OF
- 6 SERVICE L.A. COUNTY RESIDENT NEEDS. IT'S ALSO IMPORTANT TO
- 7 REMEMBER OUR MEMBERS ARE WORKING HARD TO MAINTAIN SERVICE AND
- 8 ARE TAKING ON ADDITIONAL RESPONSIBILITIES BECAUSE OF THE
- 9 COUNTY-WIDE HIRING FREEZE. WE PRESENTED IDEAS TO MAKE COUNTY
- 10 SERVICE MORE EFFICIENT AND COST EFFECTIVE. WITH THE RIGHT
- 11 TOOLS AND TRAINING, WE CAN DO OUR JOB MORE EFFECTIVELY. WE ARE
- 12 WORKING WITH THE C.E.O. TO IMPLEMENT EFFICIENCIES AND THEY ARE
- 13 LISTENING AND WE ARE WORKING WITH YOU. CORRECT? ALL RIGHT.
- 14 MEMBERS KNOW WE HAVE-- HOW TO SERVE-- WE KNOW HOW-- MEMBERS
- 15 KNOW HOW SERVICES CAN BE IMPROVED, BY SHORTER LINES, SAFE
- 16 MEASURES, AND MORE DIRECTLY INFORMATION FOR OUR PUBLIC, THE
- 17 PEOPLE THAT WE WORK FOR. WE MAINTAIN THE HEALTHCARE BENEFITS
- 18 WE HAVE FOUGHT SO HARD FOR. WE HAVE SHOWN THAT WE ARE WILLING
- 19 PARTNERS AND THAT WE CAN THINK CREATIVELY TO REFORM PARTS OF
- 20 THE COUNTY AND MAKE THE DEPARTMENT RUN MORE SMOOTHLY. WE CAN
- 21 ADVOCATE FOR THE CLIENTS, THEN WE CAN ADVOCATE FOR OUR
- 22 MEMBERS. IN THAT SPIRIT, YOU WILL HEAR FROM S.E.I.U. MEMBERS
- 23 WHO ARE WORKING ON HOW TO IMPROVE COUNTY SERVICES. WE CAN
- 24 APPLY THE SAME MODEL TO GET THROUGH THESE TOUGH TIMES, NOT
- 25 CUTTING SERVICES, NOT LAYING OFF PEOPLE. WE'RE WORKING VERY



- 1 HARD TO MAKE THE COUNTY CONTINUE TO WORK IN SERVICE, BUT
- 2 WORKING TOGETHER, WE CAN BUILD A BETTER L.A. COUNTY AND THAT
- 3 WAS OUR MOTTO WHEN WE WENT INTO THE BARGAINING, AND WE CAME TO
- 4 THE TABLE AND WE TOLD THE COUNTY, THESE ARE THE THINGS THAT WE
- 5 CAN DO TO SAVE MONEY BECAUSE WE WORK ON THE JOBS AND WE KNOW
- 6 WHAT WE CAN DO, AND YOU GUYS ARE LISTENING, BUT YOU CONTINUE --
- 7 YOU SHOULD CONTINUE TO LISTEN TO US BECAUSE WE ARE THE ONES
- 8 THAT WORK HERE AND WE'RE THE ONES THAT'S DOING THE JOB, AND WE
- 9 KNOW THAT TIMES ARE TOUGH, BUT WE CAN GET THROUGH THIS
- 10 TOGETHER WITHOUT LAYING OFF PEOPLE, WITHOUT MESSING WITH OUR
- 11 RETIREMENT, AND AS FAR AS THE HEALTHCARE IS CONCERNED, WE'RE
- 12 WORKING HARD ON WELLNESS, WE'RE TELLING OUR MEMBERS, WE KNOW
- 13 YOU GUYS ARE ONLY GOING TO GIVE US 7.2 PERCENT NEXT TIME
- 14 AROUND, IN 2011, SO WE'RE TELLING OUR MEMBERS TO WALK AND
- 15 DRINK A LOT OF WATER, STAY HEALTHY, LET'S NOT BRING OUR
- 16 PREMIUMS UP, SO IF WE CONTINUE ON THIS PATH, WE CAN MAKE IT
- 17 BETTER, AND THANK YOU TO MR. C.E.O., THIS GENTLEMAN OVER
- 18 THERE, FOR WORKING WITH US.

- 20 SUP. MOLINA, CHAIR: THANK YOU. WE APPRECIATE YOUR COOPERATION
- 21 AS WELL AND IT IS A PARTNERSHIP AND WE'RE GOING TO STRUGGLE
- 22 THROUGH IT IN THIS BUDGET, BUT HOPEFULLY WE CAN CONTINUE TO
- 23 WORK TOGETHER BECAUSE THERE'S NO DOUBT, WE'D LIKE TO KEEP ALL
- 24 OF OUR EMPLOYEES. WE CERTAINLY ARE VERY INTERESTED IN
- 25 MAINTAINING ALL OF THE SERVICES AND HOPEFULLY WE'RE GOING TO



1 WORK THROUGH THIS REALLY TOUGH TIME TOGETHER AND HAVE THAT

- 2 CONTINUED GOOD PARTNERSHIP. THANK YOU SO MUCH. NEXT WE HAVE
- 3 LILA JOHNSON-CRENSHAW, WILLIE WATTS-TROUTMAN, MIKE ROSS AND
- 4 JAMES HARRIS. THERE ARE FOUR CHAIRS HERE, SO IF YOU'D COME UP
- 5 AND JOIN US. MISS CRENSHAW, IF YOU'D BEGIN.

- 7 LILA JOHNSON-CRENSHAW: THANK YOU. GOOD MORNING, EVERYONE. NICE
- 8 TO SEE YOU AGAIN. MY NAME IS LILA JOHNSON-CRENSHAW AND I'M A
- 9 RECREATION SERVICES MANAGER FOR THE ALTADENA SYLMAR DISTRICT
- 10 IN ALTADENA. I DON'T NEED TO TELL YOU HOW IMPORTANT PARKS ARE
- 11 TO OUR COMMUNITIES AND HOW MUCH FAMILIES DEPEND ON US, ON OUR
- 12 AFTER-SCHOOL PROGRAMS, SUMMER PROGRAMS AND SPORTS TEAMS. L.A.
- 13 COUNTY PARKS ARE A PLACE FOR FAMILIES TO ESCAPE AND THEY BRING
- 14 OUR COMMUNITIES TOGETHER. I TRAVEL TO MANY OF OUR PARKS AND
- 15 EVERY DAY I SEE A DIFFERENCE IN THESE PROGRAMS THAT WE MAKE IN
- 16 PEOPLE'S LIVES. UNION MEMBERS IN PARKS DEPARTMENT HAVE BEEN
- 17 WORKING TOGETHER TO PRESERVE THESE VITAL PROGRAMS. LAST YEAR,
- 18 WE ADVOCATED USING FEDERAL FUNDS TO KEEP TEMPORARY RECREATION
- 19 WORKERS EMPLOYED. YOU, THE BOARD OF SUPERVISORS, TOOK THIS
- 20 PROPOSAL SERIOUSLY AND DIRECTED THE C.E.O. AND DEPARTMENTS TO
- 21 USE THE STIMULUS MONEY FROM THE T.A.N.N.I.F.'S CONTINGENCY
- 22 FUND TO PROTECT PARK PROGRAMS. MORE THAN 80 PART-TIME PARKS
- 23 EMPLOYEES ARE NOW SUPPORTED BY THESE FEDERAL FUNDS. THAT'S
- 24 MORE COST EFFECTIVE FOR THE COUNTY RESIDENTS AND IT MEANS OUR
- 25 PARK PROGRAMS WILL BE THERE FOR FAMILIES AND CHILDREN THIS



- 1 SUMMER. NOW, THESE FUNDS ARE SET TO EXPIRE IN SEPTEMBER. WE
- 2 NEED YOUR SUPPORT TO EXPAND THESE FEDERAL FUNDS SO THAT THESE
- 3 VITAL PARK PROGRAMS WILL BE THERE NOT JUST THIS SUMMER, BUT
- 4 FOR THE YEAR AS WELL. PARK EMPLOYEES HAVE ALSO PROPOSED MANY
- 5 COST SAVING SUGGESTIONS LIKE THE SMART SPRINKLER SYSTEM THAT
- 6 REDUCES WATER THROUGHOUT THE YEAR, SMART CONTROLLER USER
- 7 SENSORS AND WEATHER INFORMATION TO MANAGE THE DURATION OF
- 8 WATERING TIMES AND THEIR FREQUENCY. AS ENVIRONMENTAL
- 9 CONDITIONS VARY, BOTH ON THE GROUND AND IN THE AIR, THE
- 10 CONTROLLERS INCREASE OR DECREASE IRRIGATIONS. SMART
- 11 CONTROLLERS HAVE THE ABILITY TO TURN OFF AUTOMATICALLY DURING
- 12 RAIN, HIGH WINDS, AND LOW TEMPERATURES. THIS IS JUST ONE OF
- 13 THE INNOVATIONS BROUGHT FORWARD BY PARKS EMPLOYEES IN OUR 2010
- 14 INITIATIVE REPORT, AND I REPORT-- THIS REPORT I HAVE WITH US
- 15 SO, THAT MEANS THAT OUR DEPARTMENT TRUSTS OUR JUDGMENT BECAUSE
- 16 WE DO THE JOBS, TO LISTEN TO US AND SO WE'RE ALL WILLING TO
- 17 WORK TOGETHER TO SERVE-- TO SAVE JOBS. IF WE IMPLEMENT THESE
- 18 PROPOSALS, WE CAN SAVE THE COUNTY MONEY AND PUT L.A. COUNTY
- 19 PARKS ON THE LEADING EDGE OF EFFICIENCIES, SMART ENVIRONMENTAL
- 20 POLICIES, AND, AGAIN, BUILDING A BETTER L.A.. THANK YOU.

21

- 22 SUP. MOLINA, CHAIR: MISS CRENSHAW, ON THOSE RECOMMENDATIONS,
- 23 WERE THEY ACCEPTED BY THE DEPARTMENT AND PUT IN PLACE?



- 1 LILA JOHNSON-CRENSHAW: YES, THEY HAVE BEEN, AND WE'RE VERY
- 2 HAPPY FOR THAT.

3

4 SUP. MOLINA, CHAIR: GREAT.

5

- 6 C.E.O. FUJIOKA: FOR THE SMART SPRINKLERS, IT'S BEEN-- PARKS
- 7 AND REC, I THINK NOT ONLY THE MANAGEMENT AND EMPLOYEES SHOULD
- 8 BE RECOGNIZED, THEY PUT TOGETHER A VERY COMPREHENSIVE
- 9 EFFICIENCY INITIATIVE, THEY HAVE TEAMS WITH REPRESENTATIONS
- 10 FROM ALL LEVELS OF THE DEPARTMENT. RUS GUINEY AND HIS STAFF
- 11 HAVE HAD A ONE-DAY, I'LL CALL IT A CONFERENCE AT THE ARBORETUM
- 12 WHERE OVER 500 PARKS AND REC EMPLOYEES ATTENDED. THE SMART
- 13 SPRINKLERS, WE'VE PUT IN THE BUDGET, WE'VE PUT WATER PUMPS AT
- 14 SOME OF OUR SWIM BEACHES. THEY'VE PUSHED A NUMBER OF
- 15 EFFICIENCY INITIATIVES THAT WILL HELP US NOT ONLY TODAY BUT IN
- 16 THE LONG RUN, BUT WE HAVE THAT THROUGHOUT THE COUNTY, WE HAVE
- 17 OUR OWN INITIATIVE THAT WITH OUR WEB SITE, WE HAVE HUNDREDS OF
- 18 IDEAS FROM THE COUNTY DEPARTMENT AND OUR MANAGEMENT STAFF, BUT
- 19 EQUALLY IMPORTANT, HUNDREDS OF IDEAS FROM THE EMPLOYEES, SO
- 20 WE'RE PUSHING THAT REAL HARD.

21

- 22 SUP. MOLINA, CHAIR: VERY GOOD. THANK YOU, MISS CRENSHAW. MR.
- 23 WATTS-TROUTMAN?

24

25 WILLIE WATTS-TROUTMAN: HI. I'M WILLIE WATTS-TROUTMAN



1

- 2 SUP. MOLINA, CHAIR: OH, OKAY I THOUGHT IT WAS "MR." I
- 3 APOLOGIZE.

- 5 WILLIE WATTS-TROUTMAN: I'M A GIRL. GREETING ALL. THANK YOU FOR
- 6 HAVING ME AND I WANT TO THANK EVERYONE WHO MADE IT POSSIBLE
- 7 FOR ME TO SPEAK HERE TODAY. MY NAME IS WILLIE WATTS- TROUTMAN
- 8 AND I AM THE ADULT IMMUNIZATION COORDINATOR FOR LOS ANGELES
- 9 COUNTY IMMUNIZATION PROGRAM. I'M ALSO A PUBLIC HEALTH NURSE.
- 10 MY PROGRAM IS CONSIDERED A VITAL RESOURCE FOR THE MEDICAL
- 11 COMMUNITY AND GENERAL POPULATION. ALSO, SOMETHING SPECIAL
- 12 ABOUT ME IS THAT I GREW UP IN L.A. COUNTY, I GREW UP IN
- 13 COMPTON AND SOUTH LOS ANGELES, I GREW UP WITHOUT HEALTHCARE,
- 14 AND I WAS BORN AT-- NOW IT'S CALLED L.A. COUNTY U.S.C., BUT
- 15 BACK THEN IT WAS CALLED GENERAL HOSPITAL, SO I HAVE A PERSONAL
- 16 INTEREST IN L.A. COUNTY. MY PROGRAM, I HELPED TO PROMOTE ADULT
- 17 IMMUNIZATION ACTIVITIES AND PROVIDE CONTINUING EDUCATION FOR
- 18 LICENSED NURSES, MEDICAL ASSISTANTS, PHYSICIANS, NURSE
- 19 PRACTITIONERS, AND PHYSICIAN ASSISTANTS IN THE PRIVATE AND THE
- 20 PUBLIC SECTORS. MY COLLEAGUES AND I, WE TRULY BELIEVE AND
- 21 ADHERE TO OUR MISSION STATEMENT, WHICH IS TO IMPROVE
- 22 IMMUNIZATION, COVERAGE RATES AND TO PREVENT VACCINE
- 23 PREVENTABLE DISEASES FROM SPREADING. I'M SURE YOU SHARE THE
- 24 SAME VISION OF A STRONG HEALTHCARE SYSTEM THAT ENSURES THE
- 25 SAFETY AND WELLNESS OF OUR POPULATION. OUR COMMUNITY REALLY



- 1 DEPENDS ON THE PUBLIC HEALTH PROGRAMS THAT WE HAVE, FROM OUR
- 2 NURSES, OUR DOCTORS, OUR UNINSURED FAMILIES AND ESPECIALLY OUR
- 3 SCHOOLS, AND WE NEED TO CONTINUE TO ENSURE THAT THEY HAVE
- 4 CLEAR ACCESS TO OUR SERVICES. AS VITAL AS OUR PROGRAMS ARE,
- 5 IT'S REALLY SAD THAT WE FACE BUDGET ISSUES EVERY YEAR. IT PUTS
- 6 THE SAFETY OF OUR RESIDENTS AT RISK. ONE OF THE THINGS IS WHEN
- 7 YOU HAVE RESOURCES TO EDUCATE THE COMMUNITY AND PROVIDE
- 8 IMMUNIZATIONS THEN YOU SEE DISEASES GO DOWN, BUT WHEN YOU NO
- 9 LONGER HAVE THOSE RESOURCES AVAILABLE, WHEN YOU NO LONGER
- 10 REACH OUT TO THE COMMUNITY OR THE MEDICAL PROFESSIONALS WHO
- 11 DEPEND ON YOU, YOU SEE THAT THE DISEASE RATE GOES-- INCREASES.
- 12 THE COSTS OF LETTING DISEASES LIKE TUBERCULOSIS, THE H1N1
- 13 VIRUS, H.I.V. SPREAD IS ALWAYS GREATER THAN THE COST OF
- 14 PREVENTION, AS WE KNOW. IN LOS ANGELES COUNTY, WE DID NOT HAVE
- 15 AN OUTBREAK OF H1N1 BECAUSE OF WHAT OUR PUBLIC HEALTH PROGRAMS
- 16 DID, AND I WANT TO TAKE THIS TIME TO APPLAUD YOUR SUPPORT OF
- 17 THE POD ACTIVITIES. WE SAVED LIVES AND COST. ONE OF THE
- 18 THINGS, FOR EXAMPLE, IF YOU LOOK AT THE COST PER PATIENT OF
- 19 TREATING TUBERCULOSIS AND IF YOU DON'T PROVIDE THE FULL
- 20 MEDICAL REGIMEN, IT IS EXTREMELY HIGH COMPARED TO THE COST OF
- 21 PREVENTION. FURTHERMORE, THE ENTIRE POPULATION CAN BE AT RISK
- 22 IF THESE PATIENTS ARE LEFT UNTREATED. THAT'S WHAT BUDGET CUTS
- 23 WILL DO. MY HOPE IS THAT WE CAN WORK TOGETHER AS A TEAM TO
- 24 MAINTAIN A STRONG PUBLIC HEALTH SYSTEM AND SAVE PUBLIC HEALTH
- 25 PROGRAMS THROUGH EFFICIENCIES. ONE IDEA IS TO COLLECT



- 1 REIMBURSEMENTS ON SERVICES PROVIDED TO MEDI-CAL PATIENTS, TO
- 2 RECOVER SOME OF THE COSTS. WHILE WE ALREADY DO THIS SERVICE
- 3 THROUGH A CONTRACTOR, WE CAN REGAIN HIGHER FEES IF WE PERFORM
- 4 THIS FUNCTION IN-HOUSE. IN THE END, I REALLY BELIEVE OUR
- 5 COMMUNITIES ARE LOOKING TO US FOR LEADERSHIP AND COUNTING ON
- 6 US TO DO OUR VERY BEST IN ENSURING THE SAFETY AND WELL BEING.
- 7 I HOPE YOU WILL JOIN ME IN THIS MISSION. THANK YOU.

8

- 9 SUP. MOLINA, CHAIR: THANK YOU SO MUCH. AND NEXT WE HAVE MR.
- 10 ROSS.

- 12 MIKE ROSS: GOOD MORNING, EVERYONE. MY NAME IS MIKE ROSS AND
- 13 I'M A SUPERVISING CHILDREN'S SOCIAL WORKER IN THE EL MONTE
- 14 OFFICE. I AM HERE TODAY AS A TESTAMENT TO WHAT WE CAN ACHIEVE
- 15 BY WORKING TOGETHER. AS THE UNION THAT REPRESENTS SOCIAL
- 16 WORKERS, S.E.I.U. LOCAL 721 SAVES THE SAME VISION AS YOU FOR A
- 17 STRONG COUNTY CHILD WELFARE SYSTEM THAT ENSURES THE SAFETY OF
- 18 FAMILIES AND CHILDREN IN LOS ANGELES COUNTY, BUT THE TOUGH
- 19 ECONOMIC TIMES HAVE PUT MORE CHILDREN IN DANGER AND INCREASED
- 20 THE STRESS ON OUR OVERBURDENED SYSTEM. IN THE PAST, CHILD
- 21 WELFARE OFFICIALS AND THE BOARD OF SUPERVISORS HAVE REACTED TO
- 22 THE CRISIS BY CREATING NEW DEMANDS THAT ARE MEANT TO PROTECT
- 23 CHILDREN, BUT ACTUALLY INCREASE BACKLOGS OR SHIFT THE PROBLEM
- 24 AROUND. SOCIAL WORKERS ARE ON RECORD TAKING AN ENTIRELY
- 25 DIFFERENT AND POSITIVE APPROACH. S.E.I.U. 721 SOCIAL WORKERS



- 1 CREATED A SET OF RECOMMENDATIONS TO IMPROVE CHILD SAFETY.
- 2 THESE RECOMMENDATIONS CALLED FOR SUPPORTING QUALITY SOCIAL
- 3 WORK BY PROVIDING RESOURCES AND STREAMLINING THE EMERGENCY
- 4 RESPONSE WORKLOAD, TRAINING STAFF TO DO QUALITY SOCIAL WORK BY
- 5 FUNDAMENTALLY RESTRUCTURING INITIAL TRAINING AND PROVIDING
- 6 PROPER TRAINING BEFORE ASSIGNING A CASELOAD, APPROPRIATELY
- 7 STAFFING REGIONAL OFFICES TO PROMOTE QUALITY SOCIAL WORK.
- 8 THESE ARE JUST A FEW OF THE IDEAS OUTLINED IN OUR FULL
- 9 RECOMMENDATIONS THAT WILL GO A LONG WAY TOWARDS IMPROVING WHAT
- 10 WE ALREADY HAVE. OUR IDEAS HAVE BEEN WELL RECEIVED BY THE
- 11 DEPARTMENT AND BY THE BOARD OF SUPERVISORS. IT'S A LOT OF WORK
- 12 BUT WE ARE MAKING PROGRESS. IT TAKES EVERYONE WORKING
- 13 TOGETHER, BUT IN THE END, WE'LL HAVE A MUCH STRONGER CHILD
- 14 WELFARE SYSTEM. BECAUSE OF OUR INVOLVEMENT AND SEATED AT THE
- 15 TABLE, WE ARE CONTRIBUTING IDEAS AS ISSUES ARISE CURRENTLY
- 16 ABOUT HOW TO CONTROL THE NUMBER OF CASES BACKLOGGED IN
- 17 EMERGENCY RESPONSE UNITS. WE ARE HELPING TO INCREASE STAFFING
- 18 TO REDUCE BACKLOG, EMERGENCY REFERRALS AND TO RELIEVE THE
- 19 CASELOAD ON SOCIAL WORKERS, ADVOCATING FOR ADDITIONAL SOCIAL
- 20 WORK POSITIONS CREATE MANAGEABLE CASELOADS AND EMERGENCY
- 21 RESPONSE, REVAMPING C.S.W. TRAINING TO ENSURE THAT ALL CASE-
- 22 CARRYING C.S.W.S ARE PREPARED FOR THEIR WORK. COUNTY SOCIAL
- 23 WORKERS ARE AT THE CENTER OF PROGRESS IN THE DEPARTMENT. WE
- 24 FIELD MORE THAN 12,000 EMERGENCY REFERRALS EACH MONTH TO HELP
- 25 THE COUNTY'S MOST VULNERABLE POPULATION. WE KNOW WHAT IT



- 1 TAKES, INCLUDING SUPPORT AND RESOURCES, TO STRENGTHEN CHILD
- 2 WELFARE. RECENTLY WE HAVE BEEN HELPING TO RESTORE KEY FUNDING
- 3 AT THE STATE LEVEL FOR CHILD WELFARE SERVICES. WE NEED TO
- 4 ASSIST IN THE WORKS FOR CHILDREN AND FAMILIES AND THE PEOPLE
- 5 WORKING IN THE SYSTEM TO DO WHAT WE DO AND WE HAVE TO WORK
- 6 TOGETHER ON THE SAME TEAM. THIS SAME PRINCIPLE APPLIES TO
- 7 WORKING THROUGH THIS ECONOMIC DOWNTURN.

8

9 SUP. MOLINA, CHAIR: VERY GOOD. THANK YOU SO MUCH. MR. HARRIS.

- 11 JAMES HARRIS: GOOD MORNING, MADAME CHAIR, SUPERVISORS. MY NAME
- 12 IS JAMES HARRIS AND I'M A CAREER INSTRUCTOR AND I'M I'M
- 13 CURRENTLY EMPLOYED WITH THE L.A. COUNTY PROBATION DEPARTMENT.
- 14 I'VE BEEN AN EMPLOYEE THERE FOR ABOUT TEN YEARS. THE WORK WE
- 15 AS CAREER INSTRUCTORS PERFORM IS ESSENTIAL IN TRANSFORMING THE
- 16 LIVES OF YOUTH AND ADULTS AND TO POSITIVE MEMBERS OF SOCIETY.
- 17 WE TEACH MINORS AND ADULTS HOW TO DO THE COSMETIC MAINTENANCE
- 18 SERVICES THAT THE PROBATION DEPARTMENT REQUIRES. THAT INCLUDES
- 19 LANDSCAPING, MASONRY, PAINTING AND MUCH MORE. WE ALSO MONITOR
- 20 THE PROGRESS TO MAKE SURE THAT THEY FULFILL THEIR COMMUNITY
- 21 SERVICE REQUIREMENTS AS SET BY THE COURTS. AS A RESULT, THESE
- 22 OFFENDERS OR PROBATIONERS WILL HAVE VOCATIONAL SKILLS TO FIND
- 23 WORK, IN MANY CASES, CREATE THEIR OWN BUSINESSES. OUR WORK IS
- 24 KEY TO ENSURING SAFE COMMUNITIES WHILE PROVIDING NEW
- 25 OPPORTUNITIES FOR OUR YOUTH. THAT'S WHY IT IS CRUCIAL THAT



- 1 UNION MEMBERS AND COUNTY MANAGEMENT WORK TOGETHER TO BUILD A
- 2 BETTER L.A.. WE CAN ADDRESS BUDGET SHORTFALLS BY PURSUING
- 3 GRANTS AND NEW FUNDING SOURCES, WE CAN STREAMLINE OUR WORK TO
- 4 SAVE THE COSTS FOR THE DEPARTMENT AND THE COUNTY. FOR EXAMPLE,
- 5 WITH THE PASSAGE OF SENATE BILL 687, THERE WAS APPROXIMATELY
- 6 \$11 MILLION OF SEED MONEY AVAILABLE FOR PROGRAMS THAT
- 7 INCORPORATE VOCATIONAL TRAINING TO THESE YOUTH BETWEEN THE
- 8 AGES OF 18 TO 25 YEARS OF AGE. THIS IS EXACTLY THE WORK THAT
- 9 WE AS CAREER INSTRUCTORS DO AND THAT MONEY CAN BE OBTAINED TO
- 10 FUND PROGRAMS THAT SUPPORT THIS. ALSO, WE CAN CONSIDER
- 11 UTILIZING CREW INSTRUCTORS TO ASSIST OTHER PROBATION OFFICERS,
- 12 SUCH AS DEPUTY PROBATION OFFICERS, DETENTION SERVICE OFFICERS
- 13 AND GROUP SUPERVISORS IN THE EVENT OF DISTURBANCES AT
- 14 FACILITIES. CREW INSTRUCTORS CAN TEMPORARILY SUBSTITUTE FOR
- 15 UNAVAILABLE OFFICERS AS WELL. CREW INSTRUCTORS HAVE ALL THE
- 16 QUALIFICATIONS AS DEPUTY PROBATION OFFICERS, DETENTION SERVICE
- 17 OFFICERS AND GROUP SUPERVISORS. WE ARE STATE CERTIFIED AND WE
- 18 MAINTAIN ANNUAL REQUIREMENTS JUST LIKE ANY OTHER PROBATION
- 19 OFFICER. THE ONLY THING THAT STOPS US FROM HELPING OUT IS
- 20 AUTHORIZATION FROM MANAGEMENT TO DO THE WORK THAT WE'RE
- 21 QUALIFIED BY THE STATE OF CALIFORNIA TO DO. IN CLOSING, THESE
- 22 ARE JUST A FEW OF OUR RECOMMENDATIONS. EVEN IN THIS ECONOMIC
- 23 ENVIRONMENT, WE CAN FIND MULTIPLE WAYS TO STRENGTHEN OUR
- 24 SERVICE WHILE ADDRESSING COSTS. BY WORKING TOGETHER, WE WILL
- 25 CONTINUE TO HAVE A POSITIVE IMPACT ON AT-RISK YOUTH AND



1 ULTIMATELY THE SAFETY AND SECURITY OF OUR COMMUNITY. THANK

2 YOU.

- 4 SUP. MOLINA, CHAIR: THANK YOU SO MUCH, MR. HARRIS. THAT
- 5 CONCLUDES ALL OF OUR SPEAKERS TODAY. I WANT TO SAY THAT I
- 6 APPRECIATE THE INPUT FROM ALL OF THE SPEAKERS TODAY, IN
- 7 PARTICULAR, SO MANY OF THE FOLKS THAT CAME REPRESENTING THE
- 8 EMPLOYEES WITHIN OUR VARIOUS DEPARTMENTS, THE POSITIVE TONE OF
- 9 WORKING TOGETHER FROM THE STANDPOINT OF LOOKING AT MECHANISMS
- 10 TO HOPEFULLY NOT ELIMINATE ANY EMPLOYEES OR ANY SERVICES BY
- 11 TRYING TO FIND THOSE WAYS THAT WE CAN STRENGTHEN OUR
- 12 EFFICIENCIES, FIND WAYS TO WORK TOGETHER TO LOOK AT OTHER
- 13 OPTIONS AND OTHER OPPORTUNITIES FOR REVENUE. I THINK THAT,
- 14 UNFORTUNATELY, AS YOU KNOW, WE ARE STRUGGLING WITH OUR OWN
- 15 BUDGET HERE IN THE COUNTY, BUT AS HAS BEEN MENTIONED BY OUR
- 16 C.E.O., WE ARE TOTALLY DEPENDENT ON THE STATE, SO HOPEFULLY WE
- 17 CAN CONTINUE OUR PARTNERSHIP. IT WILL BE IMPOSSIBLE FOR US TO
- 18 MAKE WHOLE ANY OF THE CUTS THAT THE STATE WILL MAKE. WITH EVEN
- 19 THE MANDATES THAT ARE PUSHED ON A SETTLEMENT THAT WE'RE GOING
- 20 TO HAVE TO FIND OTHER THINGS TO CUT. I CONTINUE TO BE
- 21 HORRIFIED ANY TIME WE CUT THE KINDS OF PROGRAMS THAT MOSTLY
- 22 ARE NET COUNTY COSTS LIKE OUR LIBRARIES AND OUR PARKS AND
- 23 THOSE KINDS OF AREAS, BUT IN EVERY SINGLE WAY, WITH MANDATES
- 24 THAT WE HAVE IN CHILDREN'S SERVICES AND OTHER AREAS, HOPEFULLY
- 25 WE CAN FIND A WAY TO PARTNER TO WORK THAT TOGETHER. WE HAVE A



- 1 TOUGH TASK AHEAD OF US. WE APPRECIATE YOUR COMMENTS AND YOUR
- 2 INPUT. OUR BUDGET IS SCHEDULED FOR DELIBERATIONS ON JUNE THE--
- 3 JUNE 7TH. WE HOPE TO COMPLETE THOSE DELIBERATIONS AT THAT TIME
- 4 AS MEMBERS WILL BE-- WILL NOT BE AVAILABLE TO US AT ANY OTHER
- 5 TIME. SO, AGAIN, WE LOOK FORWARD TO THE REPORT THAT THE C.E.O.
- 6 WILL PUT TOGETHER REGARDING THE MAY REVISE AND HOPEFULLY, LIKE
- 7 WE CAN CONTINUE IN A POSITIVE TONE OF TRYING TO FIND THOSE
- 8 WAYS TO CONTINUE TO BUILD EFFICIENCIES, LOOK FOR NEW REVENUE
- 9 AND, MORE IMPORTANTLY, PROTECT ALL OF OUR EMPLOYEES. WE DON'T
- 10 NEED TO ADD TO THE UNEMPLOYMENT RATE. THAT'S NOT OUR INTEREST
- 11 EITHER, BUT AT THE SAME TIME, WE ARE GOING TO HAVE A VERY
- 12 TOUGH SLEDDING. I THINK AS A LOCAL GOVERNMENT, WE'VE BEEN
- 13 VERY, VERY PROUD THAT, UNLIKE MANY OTHER LOCAL JURISDICTIONS,
- 14 WE HAVE NOT HAD MASS LAYOFFS, WE HAVE NOT HAD FURLOUGHS, WE'VE
- 15 BEEN VERY PRUDENT AS TO HOW WE'VE APPROACHED OUR BUDGET, BUT
- 16 VERY FRANKLY, THIS TIME MAY BE TOUGHER THAN ANY OTHER TIME
- 17 THAT WE'VE SEEN BEFORE, BUT WE LOOK FORWARD TO WORKING WITH
- 18 ALL OF OUR EMPLOYEES AND ALL OF THE ORGANIZATIONS AND
- 19 NETWORKS, BUT IT'S GOING TO BE VERY, VERY TOUGH, DEPENDING ON
- 20 THE CUTS THAT ARE MADE AT THE STATE TO TRY AND MAKE WHOLE WITH
- 21 THE LIMITED RESOURCES THAT WE HAVE HERE. BUT AGAIN, HOPEFULLY
- 22 WE'LL HAVE A COOPERATIVE WORKING RELATIONSHIP AS WE MOVE
- 23 THROUGH THOSE BUDGET SITUATIONS. ANYONE ELSE? NO? CERTAINLY.
- 24 SUPERVISOR YAROSLAVSKY.



- 1 SUP. YAROSLAVSKY: MADAME CHAIR, JUST AGREE WITH EVERYTHING YOU
- 2 SAID. I WOULD JUST ADD ONE CAUTIONARY NOTE AS WELL, THAT THERE
- 3 ARE A BUNCH OF ASSUMPTIONS IN THE C.E.O.'S BUDGET THAT MAY OR
- 4 MAY NOT PAN OUT. ONE OF THEM IS-- SEVERAL OF THEM ARE IN THE
- 5 HEALTHCARE FIELD THEMSELVES, AND OUR TRIP TO WASHINGTON LAST
- 6 WEEK, I THINK WE HAD REASON TO BELIEVE AND UNDERSTAND THAT WE
- 7 CAN'T NECESSARILY, AT THIS POINT, COUNT ON THE \$137 MILLION,
- 8 FOR EXAMPLE, THAT WE HAVE ASSUMED WE WERE GOING TO GET IN THE
- 9 BUDGET FROM THE HOSPITAL PROVIDER FEE. WE HOPE THAT WILL GET
- 10 RESOLVED BETWEEN NOW AND THE END OF JUNE, BUT IT HASN'T BEEN
- 11 RESOLVED YET. THERE ARE A NUMBER OF OTHER ASSUMPTIONS IN THE
- 12 BUDGET THAT MAY OR MAY NOT PAN OUT, AND ASIDE FROM THE OTHER
- 13 VICISSITUDES OF THE ECONOMY AND STATE CUT-BACKS THAT COULD BE
- 14 VERY SIGNIFICANT, ESPECIALLY GIVEN WHAT WE'VE HEARD THIS WEEK
- 15 ABOUT THE MAY REVISE. IF YOU JUST START WITH OUR OWN PROJECTED
- 16 BUDGET AND OUR OWN ASSUMPTIONS, THERE MAY BE-- HOPEFULLY
- 17 THEY'RE 100 PERCENT ACCURATE, BUT IF THEY'RE NOT, THERE'S
- 18 GOING TO BE A HIT TO US EVEN FROM WHAT WE OURSELVES HAVE
- 19 ASSUMED, NOT TO MENTION WHAT THE STATE MAY DO OR WHAT OTHER
- 20 FEDERAL OR STATE DECISIONS MAY BE. SO I THINK IT'S A VERY
- 21 GOOSY SITUATION RIGHT NOW, AND AS SOLID AS WE HAVE BEEN, AS
- 22 YOU INDICATED, MADAME CHAIR, AND AS RESPONSIBLE AS WE HAVE
- 23 BEEN GENERALLY OVER THE PAST DECADE AND A HALF, RESPONSIBILITY
- 24 DOES NOT-- CANNOT TRUMP SOME OF THESE HITS THAT LOOM ON THE
- 25 HORIZON AND IT WILL CUSHION SOME OF THE SHOCK, IT WILL CUSHION

9

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- 1 SOME OF THE DIFFICULTIES. IT HAS ALLOWED US TO NAVIGATE THE
- 2 MINEFIELD OVER THE LAST YEAR AND A HALF WITHOUT MASSIVE
- 3 DISLOCATION, UNLIKE OTHERS IN OUR FIELD, BUT THAT CAN ONLY
- 4 LAST SO LONG BECAUSE WE DON'T HAVE THE ABSORPTION CAPACITY,
- 5 THE RESERVES TO WITHSTAND FEDERAL REGULATORY CHANGES THAT ARE
- 6 ADVERSE TO US IN HEALTHCARE, WELFARE, STATE CUTBACKS ON HUMAN
- 7 SERVICES OF ALL SORTS AND THAT'S WHERE THE BIG BUCKS ARE. I
- 8 JUST WANTED TO MAKE THAT COMMENT. THANK YOU.

10 SUP. MOLINA, CHAIR: ABSOLUTELY. MR. RIDLEY-THOMAS.

12 SUP. RIDLEY-THOMAS: THANK YOU, MADAME CHAIR. I THINK IT'S

- 13 IMPORTANT TO ACKNOWLEDGE THAT THE CHALLENGES BEFORE US ARE
- 14 REAL ON THE ONE HAND AND YET WE HAVE AN OBLIGATION TO ADVOCATE
- 15 AS FORCEFULLY AND AS EFFECTIVELY AND I MIGHT ADD AS CREATIVELY
- 16 AS POSSIBLE WITH RESPECT TO THE BUDGET ASSUMPTIONS THAT ARE
- 17 MADE. WHAT SEEMED TO ME THAT ONE OF THE THINGS THAT IS
- 18 IMPORTANT TO KNOW AND TO UNDERSTAND IS THAT WE CAN ENHANCE OUR
- 19 PROSPECTS. THIS IS A MESSAGE TO ALL THOSE WHO WOULD BE
- 20 DIRECTLY AFFECTED BY JOINING FORCES AND COMMUNICATING
- 21 APPROPRIATELY WITH THE RESPECTIVE LEVELS OF GOVERNMENT, STATE
- 22 AND FEDERAL SO THAT DECISIONS THAT WE MAKE ARE LESS ARDUOUS OR
- 23 BURDENSOME, PROVIDER FEE BEING JUST ONE EXAMPLE THAT'S A
- 24 STATEWIDE ISSUE. LOS ANGELES COUNTY HAS A HUGE PIECE OF THAT
- 25 WITH RESPECT TO OUR HEALTHCARE AND THE RATHER EXTRAORDINARY

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- 1 WORK THAT IS GOING ON IN THE AREA OF HEALTH SERVICES FOR THE
- 2 PEOPLE OF THIS COUNTY. SO, MADAME CHAIR, I ASSOCIATE MYSELF
- 3 WITH THOSE WHO HAVE ACKNOWLEDGED THE PUBLIC COMMENT, THE
- 4 INSTRUCTIVE AND INCISIVE WAY IN WHICH THOSE FROM THE S.E.I.U.
- 5 721, REPRESENTING VARIOUS ASPECTS OF COUNTY GOVERNMENT, HAVE
- 6 MADE THEIR POINTS COLLABORATIVELY, CONSTRUCTIVELY, AND MAKE AN
- 7 APPEAL FOR US TO DEEPEN THAT PARTNERSHIP BY VIRTUE OF THE
- 8 ADVOCACY THAT'S NECESSARY TO GET THE RESOURCES THAT WE KNOW
- 9 CAN BE OBTAINED THROUGH A JOINT PUSH FOR THE WORK THAT WAS
- 10 DONE LAST WEEK IN WASHINGTON, D.C.. MORE WORK CAN AND SHOULD
- 11 BE DONE AND I WOULD SUGGEST THAT THE OFFICE OF THE C.E.O.,
- 12 MADAME CHAIR, COMMUNICATE AS MUCH AS DEEMED APPROPRIATE TO THE
- 13 RESPECTIVE ADVOCACY ENTITIES, TO HELP US REACH OUR GOAL. IF,
- 14 IN FACT, THAT HAPPENS, I BELIEVE THAT THE PROSPECTS OF MAKING
- 15 THE ASSUMPTIONS MORE SOLID BECOME MORE REAL AND WE SHOULD
- 16 LEAVE NO STONE UNTURNED. IT'S ONE THING TO CALL OUT THE FACT
- 17 THAT THE ASSUMPTIONS MAY BE NOT AS STRONG AS THEY COULD BE.
- 18 IT'S ANOTHER THING TO PUSH AS HARD AS WE CAN TO MAKE SURE
- 19 THOSE ASSUMPTIONS ARE SOLID IN SUCH A WAY THAT WE CAN LESSEN
- 20 THE BURDEN IN TERMS OF THE DIFFICULT DECISIONS THAT LIE AHEAD.
- 21 I THANK YOU AND LOOK FORWARD TO COLLABORATION.

23 SUP. MOLINA, CHAIR: VERY GOOD. ALL RIGHT. I DO HAVE A MOTION.

- 24 I MOVE THAT THE BOARD RECEIVE AND FILE AND TAKE UNDER
- 25 ADVISEMENT VARIOUS SUPPLEMENT BUDGET REQUESTS AND COMMENTS



- 1 MADE DURING THE PUBLIC BUDGET HEARINGS COMMENCING ON MAY 12TH,
- 2 2010, AND MAKE A FINDING THAT A NOTICE OF PUBLIC BUDGET
- 3 HEARINGS WAS GIVEN IN ACCORDANCE WITH SECTION 29080 OF THE
- 4 GOVERNMENT CODE AND SAID HEARINGS COMMENCED ON THE 12TH DAY OF
- 5 MAY, 2010, PURSUANT TO SAID NOTICE AS REQUIRED BY SECTION
- 6 29081 OF THE GOVERNMENT CODE. I ALSO MOVE THAT THE BOARD CLOSE
- 7 THE PUBLIC BUDGET HEARING FOR PURPOSES OF ORAL TESTIMONY,
- 8 FINDING THAT THERE ARE NO OTHER PERSONS WHO HAVE NOT BEEN
- 9 GIVEN THE OPPORTUNITY TO BE HEARD, BUT TO ALLOW MAXIMUM PUBLIC
- 10 INPUT, PERMIT ADDITIONAL WRITTEN TESTIMONY AND REQUEST TO BE
- 11 FILED THROUGH THE CLOSE OF BUSINESS ON FRIDAY, MAY 21ST, 2010.
- 12 IN ADDITION, THE BOARD RECONFIRMS THAT THE BUDGET
- 13 DELIBERATIONS WILL BEGIN ON MONDAY, JUNE 7TH, 2010, AT 9:30
- 14 A.M..

15

16 SUP. RIDLEY-THOMAS: SECOND.

17

- 18 SUP. MOLINA, CHAIR: BEEN MOVED AND SECONDED. IF THERE'S NO
- 19 OBJECTION. SO ORDERED ON THIS ITEM AND THIS CLOSES AT LEAST
- 20 OUR ORAL BUDGET HEARING. THANK YOU SO MUCH FOR JOINING US THIS
- 21 MORNING.

22

23

24



1	I, JENNIFER A. HINES, Certified Shorthand Reporter
2	Number 6029/RPR/CRR qualified in and for the State of
3	California, do hereby certify:
4	That the transcripts of proceedings recorded by the Los
5	Angeles County Board of Supervisors May 12, 2010,
6	were thereafter transcribed into typewriting under my
7	direction and supervision;
8	That the transcript of recorded proceedings as archived
9	in the office of the reporter and which have been provided to
10	the Los Angeles County Board of Supervisors as certified by
11	me.
12	I further certify that I am neither counsel for, nor
13	related to any party to the said action; nor
14	in anywise interested in the outcome thereof.
15	IN WITNESS WHEREOF, I have hereunto set my hand this
16	17th day of May 2010, for the County records to be used only
17	for authentication purposes of duly certified transcripts
18	as on file of the office of the reporter.
19	
20	JENNIFER A. HINES
21	CSR No. 6029/RPR/CRR
22	